



WILLIAM F. WELD
GOVERNOR

THE COMMONWEALTH OF MASSACHUSETTS
EXECUTIVE DEPARTMENT

MASSACHUSETTS EMERGENCY MANAGEMENT AGENCY



A. DAVID RODHAM
DIRECTOR

March 16, 1995

Ralph J. Ayers, Director
Emergency Management Agency
241 High St.
Newburyport, MA 01950

Dear Director Ayers:

Congratulations on your commemorative publication covering your decades of service to the community. The unique service that you and your many volunteers have provided is a standard that many other communities seek, but few have obtained.

The federal and state evaluators have always given Newburyport the highest marks for exercise competence. Your professional actions during hazardous material events and hurricanes have saved lives and preserved property. When I see your people providing for the public safety during road races and celebrations, I am struck not only by their competence, but by the fact that all this work is being done at no cost to the City.

We also appreciate your leadership in legislation that will protect volunteers throughout the Commonwealth.

You have carried on and improved a proud tradition of Civil Defense/Emergency Management in Newburyport, and we expect it to continue for many more years.

Congratulations,

David Rodham
Director

DR/DF/caf