



City Marshal  
Francis E. O'Connor

City of Newburyport  
Police Department  
Newburyport, MA 01950



4 Green Street  
(508) 462-4411

March, 1995

Mr. Ralph J. Ayers  
Director  
Newburyport Emergency Management Agency

Dear Director:

The Newburyport Police Department would like to congratulate the N.E.M.A. on its continuous service to our community. The agency, over the years, has seen name changes, changes in scope of services, changes in responsibility, as well as personnel changes. The agency, however, has never lost its true identity as a public service agency. An agency whose primary goal is to aid and assist the community in an emergency situation.

We should all be thankful of the volunteer dedication of its staff and members. Good luck in continuing a fine tradition of service to all.

Very truly yours,  
*Francis E. O'Connor*  
Francis E. O'Connor  
City Marshal